



# NEW BRUNSWICK THEOLOGICAL SEMINARY



ANNUAL {2015} REPORT



## Dear Friends of NBTS,

“Build it, and he will come!” These whispered words from Kevin Costner’s movie, *Field of Dreams*, summarize well the delight of our first year in our new building. We built it, and an amazing number of guests and old friends have come. This past year, we hosted nearly 30 groups representing thousands of people. And, perhaps most surprisingly, almost half of the groups are part of Rutgers University, looking for an attractive, convenient place to meet. We have met professors and students, scholars and administrators who “discovered” us for the first time! In addition, alumni, friends and new acquaintances knocked on our door just to see the remarkable place we call home. The lantern on the top of our chapel is becoming a winsome witness on the corner where the University, Community and Seminary meet.

We are deeply grateful to so many of you who have made our new campus possible. We have built it together; in so doing, we have begun a fresh and creative chapter in this historic Seminary. Gardner A. Sage Library has been beautifully integrated into our campus and remains a witness to our deep roots. Our window-filled facility makes us transparent to the world around us as we continue to form women and men for faithful, creative, prophetic vocations.

I hope that you will receive this letter and our annual report as an invitation to visit us and to continue your support and affection for this remarkable ministry. Your gifts and prayers have made a significant difference in the lives of our students and in the communities they serve. Your contributions to our Comprehensive Campaign have moved us close to the \$6 million dollar mark with little more than one year to go. We can make it to our \$8 million dollar goal with your generous and gracious gifts.

On behalf of New Brunswick Theological Seminary, I say thank you! May God bless and keep you in the year ahead.

A handwritten signature in blue ink that reads "Gregg A. Mast". The signature is fluid and cursive, with the first name "Gregg" being particularly prominent.

**Gregg A. Mast, Ph.D.**  
*President*



## Class of 1955

May 23, 2015 was another milestone in a year of “firsts” for New Brunswick Theological Seminary. On that date, we conferred Master of Arts, Master of Divinity and Doctor of Ministry degrees on 31 students, the first Commencement to take place on our new campus.

This year’s Commencement address – “Who Knows? For Such a Time as This?” – was given by the Rev. Dr. Leah Fitchue, President of Payne Theological Seminary. Dr. Fitchue is the first woman to serve as president of Payne and is the first African American woman president of the 254 Association of Theological Schools (ATS).

During Commencement Weekend each year, we welcome our “Honor Classes.” These are Alumni who are marking the 60th, 50th, 40th, 30th, 25th, 20th, 10th or 5th anniversary of their graduation from NBTS. Several members of the Class of ‘55 (celebrating their 60th anniversary) attended this year’s Commencement Weekend.

Of the 14 surviving members of the Class of ‘55, five were able to join us in New Brunswick: the Rev. Bruce Freeman, the Rev. Dr. Donald Boulton, the Rev. Dr. Kenneth Vos, the Rev. David Jurgens (and his wife, Dixie) and the Rev. Dr. John Hiemstra. Dr. Hiemstra, currently pastor of the Reformed Church of Closter, NJ; and Rev. Jurgens worked together to organize the group’s trip to NBTS.

Being part of the weekend’s festivities on the new campus was bittersweet; the buildings on “Holy Hill” where the Class of ‘55 lived (on-campus apartments) and graduated (Hertzog Hall) are now absent.

“I’m disappointed to see the building disappear from Holy Hill, but I’m very impressed by the new campus. It’s a beautiful, usable space,” said Dr. Hiemstra.

The level of faculty excellence and the strong sense of community at NBTS are things that have not changed, the group noted, and they are excited by the Seminary’s growth and diversity.

“The continuing themes mentioned by those who attended were how marvelously members of the Class of ‘55 were welcomed, and what a wonderful place NBTS has become,” remarked Dr. Hiemstra. “We are very pleased that NBTS has remained such an outstanding place of theological leaning.”



## New *Master of Divinity* Curriculum

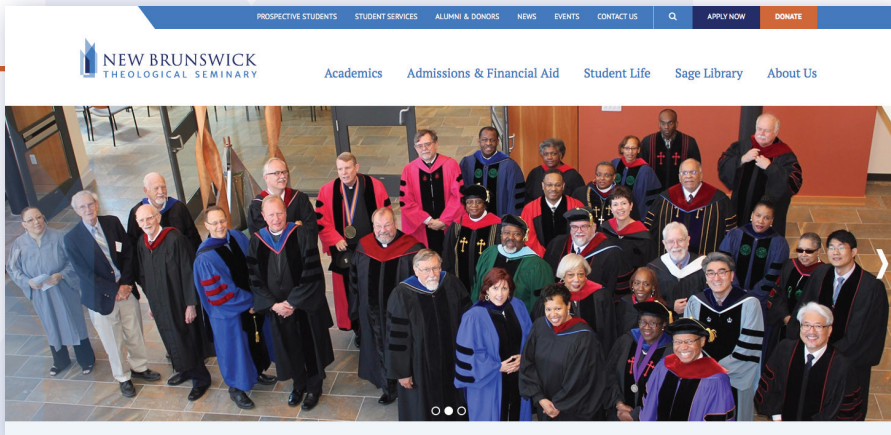
This year, we unveiled a cutting-edge curriculum, which includes new courses, innovative intensives and a streamlined credit requirement system. The new curriculum helps to ensure that our graduates possess the essential knowledge and skills to be successful in any ministry setting, and to understand, engage and impact the world beyond the walls of the church.

“We are teaching our Seminarians to be global citizens who can function in multitudinous worlds,” explained Dr. Willard Ashley, Sr., Dean of the Seminary and Associate Professor of Practical Theology. “Many of our students do not know where God will send them post-graduation, so to equip students in only one type of ministry is a disservice. Our new curriculum is designed to help students assess, analyze and take action in multiple environments.”

The faculty incorporated student feedback into the curriculum design process, and leveraged our strength and expertise in diversity to design each and every course to reflect perspectives of race, gender, class, justice, power and privilege.

With this new curriculum, four credit courses will be replaced by three credit courses, and the total number credits required to earn a Masters of Divinity degree will be reduced from 96 to 84. This streamlined approach will benefit our students as they balance their studies with employment and family responsibilities.

The first new courses offered as part of the revised curriculum are Transformational Leadership, Christian Experience and Witness, Our Christian Traditions in Context, Contextualized Ministry and Spirituality, and Race, Class and Gender. Additional courses and intensives will be phased in during the 2015-2016 and 2016-2017 academic years. More information on the new curriculum can be found online at [www.nbts.edu](http://www.nbts.edu).



## Our New Website

[www.NBTS.edu](http://www.NBTS.edu)

You'll find it's easier than ever to connect with New Brunswick Theological Seminary online through the new [www.NBTS.edu](http://www.NBTS.edu).

Launched before the start of the 2015–2016 academic year, the redesigned site is welcoming and easy to use, with helpful information for current and prospective students, alumni, supporters and all who are interested in our historic Seminary.

The website's simplified layout is easier to navigate, and information is more accessible through a new search function. Now, any forms you may need are at your fingertips, including convenient online applications that are submitted directly to our admissions office for follow up and processing.

The heart of the Seminary – our students, faculty and staff – is apparent throughout the site, with content and images that better reflect the atmosphere and diversity of the Seminary.

Our website's fresh new look was inspired by our new logo – a representation of the striking Flames & Water art piece in our lobby. And like our new logo, the new [www.NBTS.edu](http://www.NBTS.edu) is modern to attract fresh new audiences, but at the same time stately and rooted in the tradition of the Seminary's sacred mission.

# Comprehensive Campaign and Library Update

Our three-year *Building A New Future Comprehensive Campaign*, launched in January of 2014, has received approximately \$6 million toward our goal of \$8 million. The campaign, the most ambitious in our history, is well on its way toward a successful completion!

Campaign donations are divided into two categories: our endowment funds, in which the principal is invested (e.g.: scholarships, capital needs on our new campus, faculty development and the Horace G. Underwood Chair), and funds that are used as needed to address our day-to-day program and operational requirements.

Our Comprehensive Campaign also supports our Gardner A. Sage Library, which in this new campus design is as powerful a symbol of our historic roots as our new building is of our exciting future. Restoration and improvements have already begun; we have added an elegant and accessible new library entrance facing the west, and the three beautiful stained glass windows above the formal entrance have new framing and leading that will stabilize them for years to come. Gifts to the Campaign designated for library refurbishment will also be used to re-paint and re-carpet the interior, and to enhance lighting and seating, among other improvements.

We've made remarkable progress with the Campaign, but we want to celebrate with a strong finish! There are still many opportunities for you to participate in the campaign: name a room in our new campus building, purchase and personalize a brick for the new walkway between Gardner A. Sage Library and the Suydam Statue, or endow a scholarship to help students defray the cost of a theological education.

Whichever way you choose to participate, we're grateful that you are joining us in helping to build new generations of leaders.

AS OF OCTOBER 2015		
Seminary Endowments		<b>Goal</b> <b>Contributions/Pledges</b>
	Student Scholarships	\$1,500,000    \$969,157
	Campus Capital Fund	\$1,500,000    \$1,112,021
	Underwood Chair	\$1,500,000    \$621,514
	Faculty Development	\$500,000    \$101,050
Seminary Funds		<b>Goal</b> <b>Contributions/Pledges</b>
	Annual Seminary Fund	\$1,900,000    \$1,539,273
	Library Improvements	\$500,000    \$320,230
	Program Support	\$600,000    \$616,000
	Special Designated Gifts	\$483,424
<b>TOTALS</b>	<b>GOAL</b>	<b>CONTRIBUTIONS &amp; PLEDGES</b>
	<b>\$8,000,000</b>	<b>\$5,906,704</b>

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## Scholarship Highlights

All of our Seminarians have experienced the joy of recognizing and pursuing their calling at NBTS. For many, that joy is paired with a concern that a lack of financial resources may prevent them from completing their theological education.

Thanks to the generosity of our donors, we were able to award more than \$250,000 in scholarship aid to students last year (an increase from the previous year)! Churches also contributed nearly \$100,000 to directly support their respective students attending NBTS.

This much needed financial support was available for the pursuit of M.A., M.Div. and D.Min. degrees and, in some cases, for use in our certificate program as well. Scholarship funds included endowments honoring NBTS Alumni, grants specifically for Hispanic M.Div. and certificate program students, and an anonymous scholarship endowment in the amount of \$100,000.



*“I attend NBTS as a full-time student, but I also have a job to pay for tuition. It’s not easy to juggle family, work and school. Thank you for the financial assistance you provided; it will be of great help to me in paying my educational expenses, and it will allow me to concentrate more of my time on studying. I am well on my way to achieving my academic goals, and I hope that with my degree I will be able to make a difference for others in a way as meaningful as the scholarship has for me.”*

— Jose A. Ebanks (Class of 2016)



*“I have been attending NBTS as a part-time student, but the scholarship has mitigated many of the economic challenges I face. I can now attend as a full-time student and continue to strive for academic success. This scholarship has motivated me to persevere towards God’s call on my life and has inspired me to help others by giving back to the community. I sincerely thank you for your generous support; I will make all of you proud of your investment in my development.”*

— Debra Barlow (Class of 2017)



*“As a student of NBTS, I am on a journey shared by others with similar goals. I highly value that NBTS is rich in cultural and ethnic diversity and am grateful to be a part of the mix and to contribute toward increasing cultural and ethnic sensitivity, leading to a more unified student body and community at large. The completion of my current course of study will serve to meet the eligibility requirements of the RCA for certification of fitness for ministry.”*

— Thomas Giglio (Class of 2019)



## *Student Profile – Jerrold Smith (M.Div. '16)*

My wife, Kalisha, and I are members of HOPE (House of Prayer and Evangelism) Church in Bound Brook, New Jersey. The pastors, Rev. Dr. Clifford Wright, Sr., and Rev. Vivian L. Wright, are my in-laws. They attended New Brunswick Theological Seminary, so when I answered the call to ministry it made sense to choose NBTS to further prepare me for the work God called me to do.

NBTS felt like home from the moment I stepped on campus. I found myself comfortable enough to get involved in student organizations; I was Vice President of the Association of Black Seminarians and am currently Chaplain of the Student Society of Inquiry and Ministry. Because I can take classes in the evenings, I don't have to change my life completely just to attend Seminary. My wife and five daughters are happy about that.

NBTS is not like other seminaries. You may come in with your preconceived notions and doctrines, but the program challenges you to become ecumenical in your thinking, preaching and ministry. The Seminary teaches you to ask questions that may not feel comfortable but push the boundaries of what you know.

As my pastor teaches, by pushing past the surface level and digging deeper and deeper into the dirt, you discover and uncover things about God, theology, religion and humanity – all the things that make us who we are. You don't necessarily have to believe every single thing that you hear; you pass it through the filter of the Holy Spirit. When you do that, a good deposit is left in your life and what you don't need is removed.

The NBTS faculty can empathize with this journey we're on, and I appreciate that. They're not just teaching based on theory. They have significant expertise and bring real-world knowledge to the Seminary. They understand what it takes to be prepared for ministry in different contexts; not just pastoral ministry but missionary work, prison ministry, women's ministry – all different fields.

For me, I now have the privilege of taking all I've learned into ministry and opening up eyes, ears, hearts and minds. And, the NBTS professors see themselves as my colleagues and mentors along the way. That's what creates the family environment. We're all in this together.





## Alumni Profile – Larry Akins

Telling the truth is, at times, hard to do. “Radical truth-telling,” even more so. Yet, Dr. Larry Akins (M.Div. ’08, D.Min. ’15) and his unique Covenant Group – our 2015 Esther Award Honorees – used unfiltered honesty to change lives, families, communities and those incarcerated at East Jersey State Prison (EJSP) in Rahway, New Jersey.

Many incarcerated at EJSP were preceded and followed into the system by close family members, according to Dr. Akins’ survey of EJSP inmates. Dr. Akins’ intense desire to disrupt this cradle to prison pipeline led him to earn his Doctor of Ministry in Metro-Urban Ministry degree with a concentration in Prisons, Public Policy and Transformative Justice. His position, Supervisor of Chaplaincy Services at EJSP, gave him access and opportunity.

Breaking the cycle of intergenerational incarceration was Dr. Akins’ Doctoral Project at NBTS. His 10-member covenant community included two men from outside the prison and eight EJSP inmates. The covenant community decided to engage in “radical truth-telling,” calling the prison system what it really is: a violent, oppressive environment wrought with indignities. No more would they ignore, advocate or glamorize incarceration.

Dr. Akins and the Covenant Group set about breaking the cycle of ignorance and apathy regarding mass incarceration by working to change the system from the inside. Some of the transformative events were: Exodus Sunday, celebrating the acceptance of Christ and the exodus from gang life; Brother-to-Brother, keeping new believers connected to more seasoned members of the church community at EJSP; The Commissioning, consecrating young men who “dropped their flags” (turned from their gang affiliations) to serve Christ; and The Trenton Influx, embracing maximum-security inmates from New Jersey State Prison into the EJSP worship community.

The positive response to the group’s viral efforts has been overwhelming. Violent incidents have decreased dramatically throughout all segments of the EJSP population. Leaders and soldiers in rival gangs are beginning to accentuate the positive rather than the deeply-ingrained hatreds.

Talking openly about the realities of prison life put the incarcerated members of the Covenant Group directly in harm’s way (cells were trashed and some met with violence), but each man remained committed despite the negative ramifications.

“When blended with the powerful, emergent voices of those trapped within the system yet courageous enough to engage in ‘radical truth-telling,’ an influential force for good can and will emerge from the shadows and begin tearing down the walls of permanent marginalization and oppression,” said Dr. Akins.



## Spanish-Language Certificate Program & Spanish-Language Grants

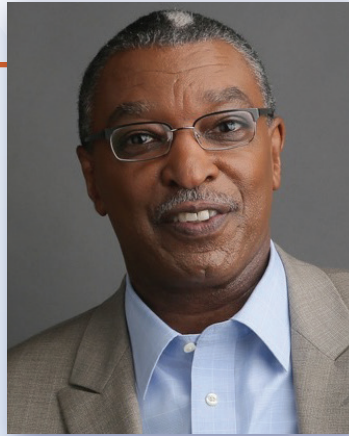
We made great strides this year in deepening and broadening our commitment to the Hispanic community in the New York Metropolitan area.

While Hispanics represent the fastest growing population in the America (according to the U.S. Census Bureau) the group remains under-represented in seminaries and other institutions of higher learning. Through scholarship grants, we have expanded our capacity to serve Hispanic students who seek to serve God, their congregations and their communities.

Our Spanish-language Certificate in Theological Studies program supports clergy and lay leaders serving in Hispanic-only worship settings. We received a grant from the Collegiate Church Benevolence Program to help current Hispanic students complete the program and to provide more financial aid to prospective certificate program students.

NBTS was also awarded a grant this year from the Marble Collegiate Church to provide scholarships specifically designated for Hispanic Master of Divinity degree students.

Our Seminary's diversity of ethnicity, culture, denominations and experience creates an educative process that values each person's calling and gifts. The Spanish-language grants we received will help NBTS attract and retain more Hispanic students so they can enrich our diverse community.



## Lilly Grant Progress

Thanks to a grant from Lilly Endowment Inc., we were able to accelerate our efforts to address the overall financial outlook of our students and community. In April 2015, we launched the *How Not To Mortgage Your Future* program to help students assess, address and avoid high levels of personal debt.

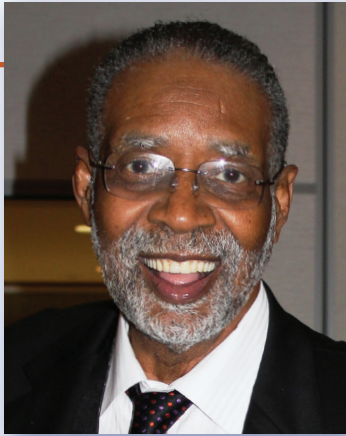
In addition to providing consumer information, academic courses, financial aid workshops and one-on-one counseling, we hope the program will spark conversations within churches about the costs of attending seminary while urging them to reexamine fair compensation for clergy and other faith leaders.

The Rev. Dr. DeForest B. Soaries, Jr., senior pastor of First Baptist Church of Lincoln Gardens and the force behind the dfree® (no debt, no deficits, no delinquencies) Financial Freedom Movement, taught the program's inaugural course. The seven-week course, "Creating and Sustaining a Debt Free Ministry: The Clergy Cycle, Congregation and Church," was free of charge to all students who successfully completed the course requirements.

We are determined to improve our students' long-term financial wellbeing, so each student who completed the course was also assigned a financial coach to ensure that the things they learned in the classroom were not left in the classroom.

We also partnered with the dfree® Financial Freedom Movement on a Faith & Finance Seminar in September 2015 that was open to students, clergy and the community at large. Topics ranged from escaping debt and managing credit to financial planning for the future. A special session on finance for faith leaders was also offered.

More components of the program will be unveiled this academic year as we continue to spread our message about the benefits of financial wellness to all students, alumni and members of our community.



## Honoring and Celebrating Dr. Warren L. Dennis

In May, we gathered to honor and celebrate the retirement of Dr. Warren L. Dennis, Dirk Romeyn Professor of Metro-Urban Ministry and Director of Doctoral Ministry. Dr. Dennis leaves a 23-year legacy of remarkable service to the Seminary, students and community.

The two-day event included a reception at the Seminary, a praise and worship service at Mt. Zion AME Church in New Brunswick, a symposium focused on urban theological education and ministry, and a dinner and good-natured roast at the Hyatt Regency hotel in New Brunswick.

Dr. Dennis was honored with a resolution from the Board of Trustees naming him Professor Emeritus of NBTS. Dr. Gregg Mast presented Dr. Dennis with a beautiful piece of artwork from Haiti, entitled, *Tree of Hope*. “We are grateful for Warren’s faithful and creative teaching of our students as well as his remarkable leadership in helping to make the area of Metro-Urban Ministry a core value of our institution,” said Dr. Mast. “Because of Warren’s inspiring work here, we are one of the few seminaries in the country that has endowed a chair in Metro-Urban Ministry.”

Throughout the celebration, current and former students spoke of how Dr. Dennis taught them that they do ministry every day, everywhere – not just inside of the church. These students are impacting lives within their communities here in the United States and abroad. “I have been touched and honored by all the lives I have been engaged in,” said Dr. Dennis. “We have created a seminary without walls.”

The Warren L. Dennis Lecture in Metro-Urban Ministry Endowment, an annual lecture series, has been established in his honor. To support or learn more about The Warren L. Dennis Lecture in Metro-Urban Ministry Endowment, contact Cathy Proctor, NBTS Director of Development, at [cproctor@nbts.edu](mailto:cproctor@nbts.edu).



## Underwood Symposium

One hundred thirty years ago, Horace G. Underwood (NBTS 1884, 1859–1916) and Henry G. Appenzeller (Drew University 1885, 1858–1902) sailed on the same boat to Joseon (Korea) on a mission that would forever change Korea’s religious landscape.

The two churches they established, Saemoonan Church (Underwood) and Chungdong Jeil Church (Appenzeller), with Drew University and NBTS, planned and hosted this year’s annual International Underwood Symposium. The **International Symposium on Appenzeller and Underwood in Commemoration of 130 Years of Korean Mission** was held on May 30–31, 2015, and focused on the theme: “Two Missionaries, One Dream and the Korean Church.”

The commemorative event drew attendance from all parts of the globe and was much larger than in previous years. More than 3,000 people participated in this year’s Symposium.

NBTS was well represented by President Gregg Mast; Dr. John Coakley, who spoke on the topic: *The Seminary Years of Horace Underwood and Henry Appenzeller*; Dr. Jinhong Kim, who spoke on the topic: *A Copernican Re-evaluation of Appenzeller–Underwood Mission in Korea*; and Dr. Jaeseung Cha, who served as an organizer and interpreter.

At the closing service, Symposium participants called upon the Korean churches to transcend divisions by bringing back the two missionaries’ spirit of unity and vocation for mission. That same spirit is embodied in our Horace G. Underwood Chair in Global Christianity and the Underwood Center for Global Christianity, which are part of our *Building A New Future Comprehensive Campaign*.

Our Center for Global Christianity promotes cross-cultural pilgrimages and global exchanges of scholars and students, inspires training for mono-cultural congregations to embrace diversity, and equips clergy for inter-faith and inter-religious dialogue and service.

The endowed Horace G. Underwood Chair in Global Christianity (through the Underwood Professor of Global Christianity) will teach the Seminary’s courses in world mission history and expand the Seminary’s relationships with schools, churches and programs around the world.

To find out more about supporting the Horace G. Underwood Chair in Global Christianity and the Underwood Center for Global Christianity campaign efforts, please contact Cathy Proctor, Director of Development, at [cproctor@nbts.edu](mailto:cproctor@nbts.edu).



## Strategic Planning Process

Nearly a decade ago, we created 10 Strategic Directions that have made a world of difference for New Brunswick Theological Seminary and its mission.

During that time, we have confronted racism and sexism in our Seminary, church and society; made great strides toward being a global community of faith and learning; implemented greater use of technology in our teaching, recruitment and administrative processes; and better utilized our property in service of our mission.

While we have accomplished much, we can be neither content nor stagnant in fulfilling the purpose God has placed before us. What has changed or is changing in the world that may have an impact on the way we carry out theological education in the foreseeable future? What priorities will fulfill and energize our mission, meet the changing needs of our students, and leave us well positioned for the future?

With the spirit of those questions in mind, we have begun a two-year process to generate a new strategic plan that will help us be responsive to our quickly changing landscape. Once completed, our new five-year strategic plan will include a reinvigorated vision, goals, objectives and action plan to guide the Seminary into and through the next phase of its journey.

Our Board of Trustees member Bart Strong (retired from McMaster University in the fields of IT and Strategic Planning) is leading the planning process, working closely with representatives from the Seminary staff and faculty, current students and alumni, board members, denominational organizations and members of the clergy.

We expect to have the new strategic plan completed during the 2016–2017 academic year.



## Community Use of the Campus

Stop by our New Brunswick campus on any given day, and you'll find the Seminary's conference facilities, common areas and classrooms teeming with guests. Since the building's dedication in July 2014, nearly 30 organizations have used our facilities for meetings, seminars and events.

Our Mast Chapel is the home of Graceway Presbyterian Church, where congregants gather every Sunday for worship. Highland Park Reformed Church, Six Mile Run Reformed Church and First Baptist Church of Lincoln Gardens have also held events on our campus. Faith in New Jersey, a growing multi-faith and multi-racial network of faith leaders and faith communities has held conferences at the Seminary.

The Reformed Church in America continues to have a significant presence at the Seminary, hosting its Council for Pacific and Asian Ministries conference and Missional Mosaic Learning Community monthly meetings in our facility.

Robert Wood Johnson University Hospital chose NBTS as the location of its Community Health event where hospital representatives educated the public about the 2014 Ebola virus outbreak.

Our neighbor, Rutgers University, is a frequent guest. Visiting organizations have included the Chancellor's Office, Future Scholars, Civic Leadership Institute, Community Affairs, Rutgers Business School, and the Institute for Advanced Materials, Devices and Nanotechnology.

The Seminary was also used by Rutgers University as part of the Mandela Washington Fellowship, a flagship program of President Obama's Young African Leaders Initiative run by the U.S. Department of State. Twenty-five exceptional young leaders from Sub-Saharan Africa spent part of their six-week fellowship at NBTS participating in a mock summit in preparation for a trip to the White House and a meeting with President Obama.

We're excited to welcome more guests with open arms as we continue to engage with our urban environment, diverse community and global ministry.



## Carl Kleis Scholarship Endowment

The Rev. Dr. Carl M. Kleis (M.Div. '59) was a mentor to all who followed in his footsteps during the course of his 80 years on earth. In honor of his memory, we have established an endowed scholarship. The Carl M. Kleis Scholarship is part of our *Building A New Future Comprehensive Campaign* and will be awarded each year to a Master of Divinity student who has a special interest in worship and the arts.

Dr. Kleis, a musician as well as a theologian, had a particular interest in integrating visual arts, drama and music in the worship life of the church. He served the North & Southampton Reformed Church in Churchville, Pennsylvania, as pastor for 36 years and then as pastoral associate at Old First Reformed Church in Philadelphia during his retirement. His welcoming and innovative presence is a lasting treasure to those congregations and to the many forms of ministry and community life in which he participated.

## The Livingston Society

Be part of the rich 230-year history of New Brunswick Theological Seminary by becoming a member of the Livingston Society. Whether you're a new donor or a long-time supporter, we invite you to have a lasting impact on NBTS by including the Seminary in your estate plan.

Dr. John Henry Livingston was the Seminary's first Professor of Sacred Theology. The Livingston Society honors those who share his faith, leadership and commitment to the Seminary by establishing a planned gift to help present and future seminarians.

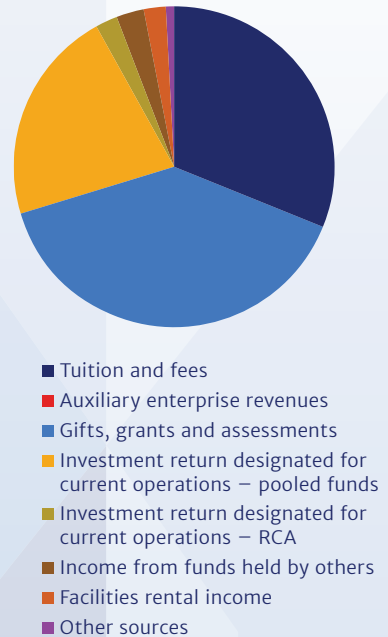
Livingston Society members receive special recognition from the Seminary, reports from the President about the Seminary's strategic plans, goals and progress, and other exclusive membership benefits. We gratefully accept gifts of stocks, bonds or other securities, retirement plan assets and real estate, as well as bequests. For more information contact Cathy Proctor, Director of Development, at [cproctor@nbts.edu](mailto:cproctor@nbts.edu).



## Revenue and other Additions

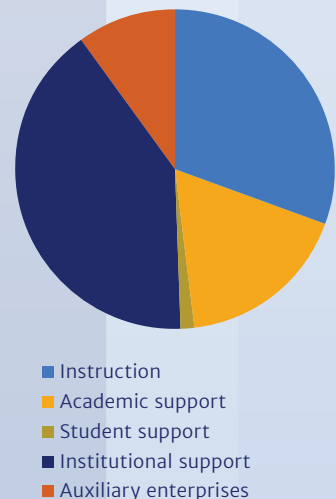
Tuition and Fees	\$ 1,420,611
Less Student Aid	354,112
Net Tuition and Fees	1,066,499
Auxiliary Enterprise Revenue	—
Gifts and Grants (including campaign funds)	1,574,957
RCA Assesments	221,068
Investment return designated for current operations - pooled funds	978,333
Investment return designated for current operations - RCA	112,468
Income from funds held by others	124,757
Facilities Rental Income	102,439
Other Sources	27,273

<b>Total revenues and other additions before release from restrictions</b>	<b>\$ 4,207,794</b>
<b>Net assets released from restrictions</b>	<b>—</b>
	<b>\$ 4,207,794</b>



## Expenditures and other Deductions

Educational and General	
Instruction	\$ 1,264,253
Academic Support	711,297
Student Services	55,122
Institutional Support	1,666,726
	3,697,398
Auxiliary Enterprises	407,112
	<b>\$ 4,104,510</b>



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## What We Offer

Through our degree and certificate program, students receive a deepened understanding of the theological substance of their faith, coupled with a critical ability to assess the challenges of the broader context they will serve. Ultimately New Brunswick Theological Seminary seeks to develop effective leaders, who will have a transformative effect in their spiritual communities and the broader context to which they belong.

**Master of Divinity (M.Div):** This degree program is designed to prepare students for a wide range of Christian ministry and provides the solid foundation needed for ordination. It is also excellent preparation for a hospital or military chaplaincy, a cross-cultural pastoral ministry, mission or social services work, youth ministry or further graduate study and teaching.

**Master of Arts (M.A.):** This degree program is a rigorous program for students who wish to enrich their ministry, but whose work does not require full pastoral training. It is also ideal for those who have already completed the M.Div degree and desire further in-depth theological study. The M.A. program is also excellent preparation for those who plan to enter a Ph.D program in a theological discipline or other related field in the humanities. NBTS offers a degree concentration in Pastoral Care and Counseling.

**Doctor of Ministry (D.Min.):** This degree program recognizes the vital work that an effective leader can contribute to the transformation and sustenance of communities. This three year professional degree program joins four partners: the student, the Seminary, the congregation and the community in which the student ministers. NBTS currently offers D.Min. concentrations in Pastoral Care & Counseling and Congregational & Community Renewal.

**Certificate Program:** The new Master of Divinity curriculum is not the only area where NBTS added new educational offerings during the 2014-2015 academic year. We also created four non-degree programs to strengthen the leadership skills of lay ministers in churches and the spiritual leadership of people across multiple professions.

Building on our Certificate in Theological Studies (offered in English and Spanish) program, we launched the Certificate in Expository Preaching, the Certificate in Youth and Young Adult Ministries, and the Certificate in Ministry Studies programs. In the fall of 2015, we introduced our Korean-language Certificate in Theological Studies program.

Our certificate programs are led by the same esteemed faculty who teach our Master of Divinity, Master of Arts and Doctor of Ministry degree programs. Students can earn a certificate in just two years by taking two courses per semester.

Whether students are interested in a taking just a few courses for personal continuing education goals or are looking for deeper theological training, our Certificate Program is an integral part of our effort to educate and strengthen them for transformational ministries in church and society.



## *Paving the Way into a New Future!*

The well loved James Suydam statue that graced our former location on Holy Hill will soon have a new home on our new campus. This spring, the statue will be placed near the front of our historic Gardner A. Sage Library, overlooking Seminary Place. Connecting the Library and the Suydam Statue will be a beautiful brick walkway.

Through our Donor Brick Campaign, you can purchase a brick for the walkway and personalize it with your own name, your family name or in memory of a loved one. These uniquely engraved bricks will become a lasting testament of your support for the Seminary and its sacred mission. Specific information regarding donor bricks will be announced in January.

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